



(RESEARCH ARTICLE)



# Establishing Governance Models for Bias and Fairness Management in Dynamic AI Analytics Pipelines

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## Abstract

Organizations are increasingly adopting AI analytics pipelines for decision-making in critical areas, both for real-time and historical data. These dynamic pipelines present ever-changing 'risk surfaces,' which static governance frameworks are unlikely to manage effectively. This study focuses on governance frameworks for identifying, addressing, and maintaining bias and fairness throughout the entire life cycle of dynamic AI analytics pipelines, including those for predictive analytics and AI models. Using descriptive analytics of current practice, effectiveness perception, common frameworks, and gaps which lead to bias, gaps which organizations and their data scientists, ML engineers, and governance professionals have, and an integrated quantitative survey using 100 population which targeted at data scientists, ML engineers, governance officers, and AI governance professionals, the study applies descriptive analytics to unify the diverse conceptualizations of bias and privileges. Most organizations' governance frameworks are geared toward the analytics lifecycle; hence, the proposed governance layers for dynamic AI comprise policy, tooling, monitoring, accountability, and remediation to address gaps in the established framework, including continuous presence, dynamic governance, and the operationalization of these layers.

**Keywords:** AI Governance; Bias Management; Algorithmic Fairness; Pipelines; Monitoring; Lifecycle Governance; Fairness Metrics; Machine Learning Operations (MLOPS)

## 1. Introduction

Dynamic AI analytics pipelines and frameworks that assimilate, transform, and analyze data, both in batch and in real time, are becoming ubiquitous across businesses and public-sector decision-making (Rai et al., 2024). Each of these systems is designed to support core, time-critical decisions. Their dynamic nature (e.g., continuous data changes, real-time model retraining, and concept drift) renders traditional static assurance approaches obsolete. For instance, fairness issues can arise post-deployment and in real-time decision-making when data distributions change and new subpopulations form. Meaningful governance cannot be limited to one-off fairness checks. It must be comprehensive and integrate policies, technical controls, oversight, and unequivocal accountability (OECD, 2023). In this paper, I focus on operationalizing the governance models that organizations can build to address the unique challenges of bias and fairness in dynamic AI analytics pipelines. It explores questions such as which governance elements are being used, how practitioners assess their effectiveness, the nature of the gaps, and the characteristics of practical, actionable governance frameworks designed for continuous environments.

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## 2. Literature Review

### 2.1. Governance Structure for Bias and Fairness Management

#### 2.1.1. Understanding the Foundational Challenge

Bias and fairness in AI systems represent multifaceted challenges that extend beyond simple metric optimization. The rapid evolution of large language models and machine learning algorithms has created urgent needs for comprehensive governance frameworks (Gallegos et al., 2023). While many organizations recognize the importance of fairness, translating this recognition into effective management systems remains challenging because bias manifests across multiple dimensions: from data representation through model development to deployment and continuous operation.

The fundamental issue is that designing pipelines to handle dynamic, real-world conditions requires understanding that fairness is not a single metric but rather a complex ecosystem of considerations (Lalor et al., 2024). Traditional fairness metrics examine disparities in allocation and prediction error as univariate key performance indicators for protected attributes. However, this approach often fails in real-world applications characterized by imperfect models applied to multivariate mixtures of protected attributes within broader process pipelines.

### 2.2. Establishing a Comprehensive Governance Framework

Effective governance requires a systematic approach that considers the entire lifecycle of AI systems, ranging from data acquisition and model development through system deployment and continuous monitoring (Li et al., 2022). Governance structures must integrate multiple stakeholder perspectives and establish clear accountability mechanisms at each stage.

Data governance emerges as a critical foundation. Organizations must implement stewardship practices for data, algorithms, and processes with controlled access enabling external scrutiny (Janssen et al., 2020). This includes mechanisms for trusted information sharing within and between organizations, risk-based governance protocols, and system-level controls through shared ownership arrangements. A governance framework should propose approximately 13 design principles that can be incrementally implemented, whether within a single organization or across multiple networked organizations.

### 2.3. Multi-Stakeholder Coordination and Accountability

Effective bias management requires moving beyond isolated technical solutions to embrace interdisciplinary and multi-stakeholder approaches (Cheong, 2024). Governance structures should include representation from researchers, engineers, regulators, clinicians (in healthcare contexts), ethics, and affected communities. The accountability mechanisms must clarify roles and responsibilities throughout the pipeline, establishing who is responsible for monitoring, who has authority to intervene, and how decisions about fairness trade-offs are made.

Transparency and accountability in AI systems must be intentionally designed into governance structures (Owolabi et al., 2024). This includes clear guidelines, formalized governance structures, regular audits, and structured collaboration among stakeholders. Without such architectural commitment, technical safeguards alone are insufficient to ensure responsible deployment.

### 2.4. Bias, Fairness, Policy Frameworks, Sources and Measurement Metrics in dynamic pipelines.

In this section, the relevant literature was integrated with peer-reviewed literature and strategic policy publications to scaffold the recommendations and highlight existing gaps.

#### 2.4.1. The scope and sources of bias in dynamic pipelines

Throughout the various stages of the pipeline, bias can develop from a variety of sources, including sampling, historical data, labeling bias, measurement bias, feature construction, proxy variables, model selection, optimization trade-offs, operational issues such as data drift, and feedback loops (Ferrara, 2024). Most importantly, bias is not a fixed phenomenon. Changes in the pipeline (new data sources, retraining, feature changes) provide new opportunities for fairness failures to emerge after a system has been deployed. This fluid reality necessitates a governance structure that incorporates the tracking of provenance and data lineage, as well as temporal shifts (Shashikumar, 2024).

#### *2.4.2. Fairness as a socio-technical problem*

More recent scholarships portray fairness as simultaneously socio-technical and institutional. While technical fairness metrics (demographic parity, equalized odds) can be a component of a solution, they will never be the complete answer. Legal and ethical frameworks, organizational structures, and stakeholder frameworks ultimately determine which fairness metrics are appropriate for a given use case (Alvarez, 2024). Thus, practical governance will be the first to collapse a technical fairness metric within a given context and the surrounding normative, legal, and institutional frameworks.

#### *2.4.3. Policy frameworks and lifecycle approaches.*

Risk management has been promoted by policy and standards bodies at every stage, from design through to decommissioning. In the OECD's 2023 report on advancing accountability in AI, the recommended approach of aligning monitoring and audit tools with mapped risks at each lifecycle stage is especially relevant for managing dynamic pipelines, where risks are not static.

#### *2.4.4. Measurement, Metrics, and Their Limits*

Recent literature has begun to assert the dominance of fairness metrics and, consequently, the need to address the tradeoffs. There is no universal context to a single metric, and, importantly, temporal metrics and drift-adjusted evaluation frameworks are necessary to assess and measure shifting fairness in streaming and dynamic distributions. The literature has suggested (a) a schematic alignment of organizational values and legal obligations with technical metrics, (b) frameworks for ongoing assessment, and (c) disclosure around the selected metrics and their boundaries. (Kasirzadeh, 2022; Mishra et.al., 2024).

#### *2.4.5. Governance best practices emerging*

Recent projects, such as the No BIAS synthesis and policy reviews, concretized the recommendation for layered governance as consisting of: (1) policy and role definition; (2) instrumentation and tooling (lineage, monitoring, explainability); (3) ongoing evaluation and alerting; (4) remediation and accountability circuitry; and (5) recordkeeping and audit trails. These elements seem to be based on all recent evaluations and guiding documents.

### **2.5. Key Challenges and Critical Considerations**

#### *2.5.1. Metric Multiplicity and Trade-offs*

Organizations must explicitly grapple with the reality that fairness metrics often conflict. Optimizing for Demographic Parity may sacrifice Equalized Odds; prioritizing Calibration may worsen Group Fairness (Pagano et al., 2023). Effective governance requires decision procedures specifying how trade-offs are resolved, documented rationales for metric selection, and stakeholder input into these critical choices.

#### *2.5.2. Domain-Specific Complexity*

Different application domains require tailored approaches. The same fairness framework applied to credit decisions, healthcare diagnostics, and criminal justice yields different outcomes because the consequences of bias, the causal mechanisms creating fairness concerns, and acceptable trade-offs differ substantially (Garca et al., 2023). Dynamic pipelines must accommodate domain-specific requirements while maintaining consistent governance principles.

#### *2.5.3. Responsibility and Accountability Clarity*

Even with comprehensive technical safeguards, accountability questions remain. Who is responsible when bias emerges? How are decisions made about accepting versus mitigating specific fairness violations? How do organizations communicate bias risks and limitations to affected parties? These governance questions require explicit answers, not implicit assumptions.

#### *2.5.4. Integration with Broader Trustworthiness*

Bias and fairness management cannot be isolated from broader concerns about trustworthiness. Effective systems integrate fairness considerations with robustness, privacy protection, regulatory compliance, and sustainability goals (Li et al., 2022). This holistic approach recognizes that technical bias mitigation divorced from organizational accountability, transparent communication, and stakeholder engagement yields hollow compliance rather than genuine fairness.

## 2.6. Gaps identified in the literature

Regarding publications, the literature identifies remaining lacunae: poor adoption of continuous bias monitoring, the absence of consensus measurement frameworks across organizations, minimal cross-team accountability, and challenges posed by conflicting privacy demands and the sensitive-attribute reporting needed for fairness tests. These lacunae are the basis of the empirical part of this paper.

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## 3. Methodology

### 3.1. Research design

To capture current practice and perceptions, a quantitative cross-sectional survey was conducted. The survey instrument included questions on governance frameworks across the entire lifecycle, tooling, metrics, monitoring, remediation, and the barriers participants perceived.

### 3.2. Population and sampling

Target respondents include practitioners such as data scientists, machine learning engineers, MLOps practitioners, data governance leads, compliance officers, and AI ethics leaders in both the private and public sectors who work with dynamic analytics pipelines. In total, 100 complete questionnaires were collected through purposive sampling from industry practitioners' networks and professional groups.

### 3.3. Questionnaire structure

The questionnaire consisted of 24 closed items and was divided into six groups:

- Awareness and formal governance
- Tooling and instrumentation
- Metrics and measurement
- Continuous monitoring and drift detection
- Accountability and remediation
- Barriers and priorities

The responses were structured as categorical choices, and for the tables that follow, the simplified categorical responses are provided as follows (e.g., Yes/No/Partially, High/Medium/Low).

### 3.4. Analysis method

The collected responses were summarized using descriptive statistics, including frequencies and percentages. Each of the tables that follows contains a breakdown of the results accompanied by a descriptive interpretation and contextualization with relevant literature. Frequencies (n) and percentages (%) are provided along with a concise discussion regarding interpretation.

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## 4. Findings

**Table 1** Existence of a Formal Governance Model for Bias and Fairness

Response	Frequency (n)	Percentage (%)
Yes — lifecycle governance model in place	22	22%
Partially — pockets of policy/tooling	48	48%
No formal model (ad hoc)	30	30%
Total	100	100%

Only 22% indicate having a complete lifecycle governance model that targets explicit bias/fairness. Almost half (48%) report having partial or segmented governance (policy here, tooling there). This shows that many organizations are aware of fairness issues but have not implemented cross-pipeline governance. This partially explains the literature gap on the adoption of lifecycle governance.

**Table 2** Instrumentation: Which Controls Are Present in Pipelines?

Control / Tool	Frequency (n)	Percentage (%)
Data lineage and provenance tracking	62	62%
Unit tests and data validation rules	68	68%
Drift detection and monitoring (data/model)	45	45%
Fairness metric evaluation (periodic)	36	36%
Explainability modules/feature attributions	30	30%
Sensitive attribute handling and masking	28	28%
Automated retraining with governance gates	20	20%
Audit logs and decision traceability	40	40%

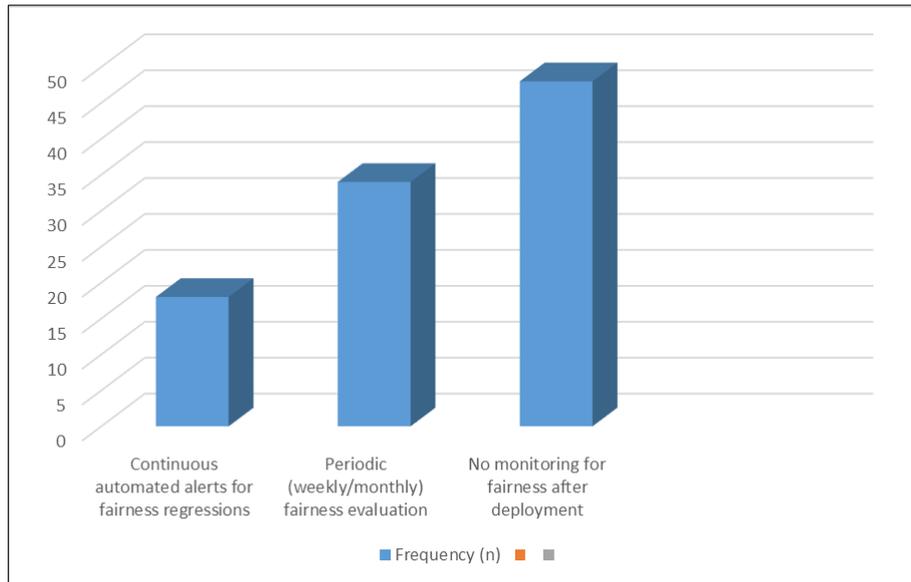
Unit tests and data validation are the most common controls (68%), reflecting a standard MLOps maturity level. However, only 45% have implemented drift detection, 36% conduct periodic evaluations of fairness metrics, and only 20% have automated retraining, which is gated by governance controls. These metrics indicate that while basic data engineering controls are prevalent, fairness-specific controls and continuous monitoring of engineered fairness are relatively rare. This aligns with Ferrara (2024), which emphasizes the need to instrument the edges of the pipeline for fairness over time.

**Table 3** Metric Practices: How Organizations Choose and Use Fairness Metrics

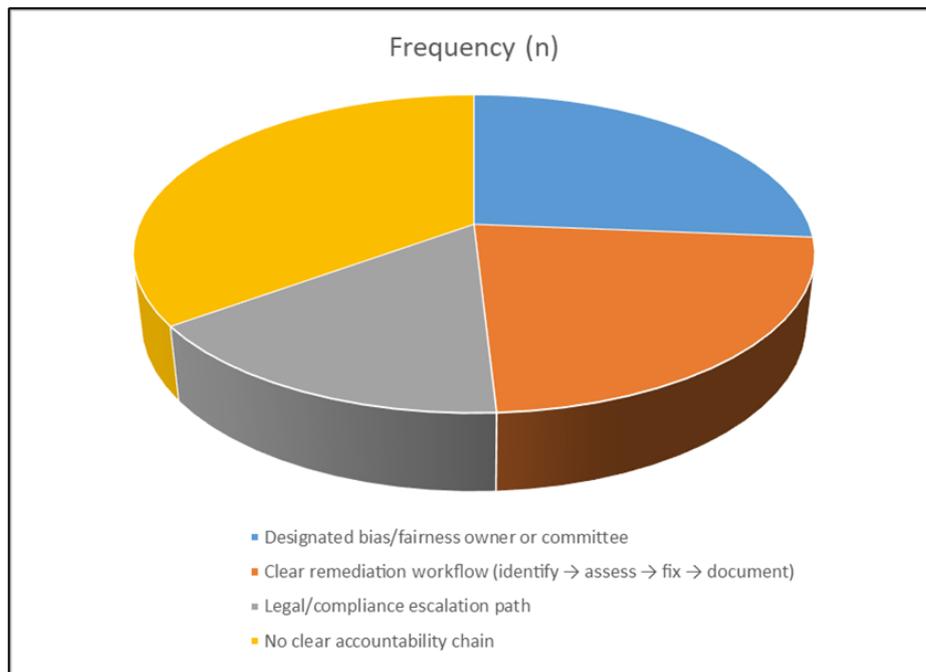
Practice	Frequency (n)	Percentage (%)
Map organizational values/legal needs to metrics (formal)	25	25%
Use multiple metrics and report trade-offs	40	40%
Use a single off-the-shelf fairness metric	15	15%
Do not use fairness metrics regularly	20	20%

Only 25% of respondents systematically map values or regulations to their chosen metrics. 40% report having multiple metrics and considering trade-offs. It is worrying that 20% of respondents do not use metrics at all. Prior literature has emphasized that metrics must be contextualized; however, the fact that 20% of organizations do not use metrics at all suggests a lack of governance or expertise in implementing that contextualization (Adelusi et al., 2022).

Almost half of organizations (48%) do not engage in post-deployment fairness monitoring, and just 18% have fully automated, ongoing alerts for fairness regressions. This reveals a significant discrepancy. Static fairness checks conducted before deployment do not work in dynamic environments, so organizations will need to implement ongoing monitoring. The OECD and other recent studies have promoted risk-based, focused continuous monitoring, yet its uptake has been minimal.



**Figure 1** Monitoring and Alerting for Fairness-Related Drift



**Figure 2** Accountability and Remediation Practices

The most frequently reported challenge is the lack of access to sensitive data, which is a key barrier to conducting fairness assessments (60%). This illustrates the trade-off between privacy regulations and the operational need to analyze bias. In the literature, cross-divisional silos and a lack of metric standardization have been described as issues requiring governance. Delegating to technical solutions is insufficient (Kasirzadeh, 2022; Alvarez, 2024).

**Table 6** Top Barriers Reported

Barrier	Frequency (n)	Percentage (%)
Limited access to labelled sensitive attributes (privacy/legal)	60	60%
Lack of cross-team coordination/silos	52	52%
Lack of agreed metrics and standards	48	48%
Tooling / MLOps maturity limitations	40	40%
Insufficient leadership commitment or budget	36	36%

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## 5. Discussion

The empirical results are consistent with recent literature

Awareness Operationalization. Most organizations demonstrate awareness and some instrumentation (e.g., validation, basic lineage), but comprehensive lifecycle governance for fairness is rare. This confirms the observation that fairness governance is still more often aspirational than operational. Instrumentation gap for continuous fairness. Basic MLOps controls are standard, but fairness-specific continuous monitoring (drift alerts, automated fairness regression tests) is limited. Dynamic pipelines require drift-aware fairness metrics and alerting; otherwise, fairness can erode silently. Measurement and metric choice are under-governed. Few organizations formally map legal/ethical requirements to technical metrics; many use ad-hoc metric selection or no metrics at all. Literature stresses that metric selection must be contextualized and documented. Accountability and remediation are weak. Many pipelines lack designated owners or explicit remediation workflows. The OECD emphasizes that accountability structures must be linked to lifecycle activities and supported with tools and audit trails. Legal/privacy tension. The top barrier limited access to sensitive attributes reflects an enduring tradeoff: to test for fairness, you often need sensitive attributes. Long access to sensitive attributes will help measure fairness.

## 6. Proposed Governance Model (practical, lifecycle, layered)

To address bias and fairness in dynamic AI pipelines, I have assembled the Layered Lifecycle Governance Model, grounded in the literature and surveys.

### 6.1. Policy and Values Layer

Organizational values and legal constraints are marked. Values and legal obligations are mapped to candidate fairness desiderata and metrics. Defining tradeoffs and risk appetite.

### 6.2. Roles and Accountability Layer

Assign bias and fairness owners and establish an escalation committee. Defining remediation SLAs and legal/compliance escalation paths.

### 6.3. Instrument and Tooling Layer

Lineage and drift detection, schema validation, unit testing, and hybrid testing are conducted. Fairness metrics are integrated into evaluation pipelines, both pre-deployment and post-deployment evaluation.

### 6.4. Monitoring and Detection Layer

Monitoring data and model drift, along with drift in fairness automated checkpoints for fairness regressions.

### 6.5. Remediation and Change Control Layer

Governance gates for retraining and documented rollback and remediation playbooks. After-action reviews.

### 6.6. Audit, Reporting and Documentation Layer

Immutable audit logs and documentation datasheets. External templates for reporting to stakeholders and regulators.

### 6.7. Privacy and Ethics Safeguards

Use privacy-preserving techniques to enable fairness tests without violating legal constraints (secure enclaves, synthetic datasets, aggregated tests). This model should be operationalized via integration into CI/CD/MLOps pipelines and governed by a cross-functional body that includes legal, compliance, product, and technical teams — consistent with OECD lifecycle and policy guidance.

### 6.8. Practical Roadmap: Steps to Implement

- Begin by aligning policies with the mapping of metrics. Bring together a cross-functional team to capture the organization's values and select the relevant fairness metrics for the use case and regulatory environment.
- Equip pipelines with frameworks for provenance and verification of data. The use of lineage tools and early data validation is undoubtedly a best practice, is widely implemented, and offers rapid accomplishments.
- Incorporate fairness assessments in pre-deployment evaluations. Embed the selected metrics into the model assessment frameworks to ensure that no candidate model is deployable unless it passes the specified fairness thresholds.
- Implement ongoing monitoring. Include drift detection, ongoing scheduled fairness assessments, and, for real-time systems, implement simple rolling-window fairness metrics.
- Determine remediation processes and assign responsible individuals. Document the drafted remediation, then educate the teams (which may include reverting to the prior version, changing thresholds, adding new labels, retraining the model, etc.).
- Work with constraints on sensitive attributes. Where sensitive attributes are restricted, approximate fairness checks can be performed using federated audits, synthetic data, or privacy-preserving testing.
- Make audits and their resulting documentation a part of the organizational culture. Keep model cards and datasheets along with audit trails for internal and regulatory scrutiny.

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## 7. Conclusion

The rapidly changing nature of AI dynamic analytics pipelines requires the implementation of continuous, cross-functional, and lifecycle governance models. Despite widespread awareness of such frameworks, research shows that most organizations have not fully operationalized them. Some key gaps include the lack of continuous monitoring, challenges in translating normative goals into actionable, measurable goals, and limited use of sensitive attribute lenses. By integrating governance models that encompass policy, tooling, continuous monitoring, accountability, and privacy-preserving approaches, organizations can implement practical, actionable steps to curb bias and uphold fairness in evolving pipelines.

### *Recommendations*

- Adopt lifecycle governance (policy → tooling → monitoring → remediation → audit) and governance models sequentially, starting with one initiative, then expanding.
- Value-metric mapping should precede the selection of fairness checks, and trade-offs should be documented and made public when possible.
- Dedicate resources to and automate the systems responsible for monitoring bias and equity drift to uphold dynamic fairness.
- Resolve the tension of privacy and attributes using privacy-preserving assessment techniques or legally safe enclaves.
- Assign clear accountability (owners, SLAs, remediation playbooks) for fairness enforcement to be rapidly operationalized.
- Standardize governance and oversight to inform internal governance and external oversight using datasheets, model cards, and audit trails.

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## Compliance with ethical standards

### *Disclosure of conflict of interest*

No conflict of interest to be disclosed.

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