

## Impact of the aging process on learning: The application of pedagogy and andragogy, and the use of andragogy for institutional effectiveness

David Oshame <sup>1,\*</sup> and Omeoga Eziaku Maureen <sup>2</sup>

<sup>1</sup> Department of Business Administration, Saint Mary's University, Minnesota, United States.

<sup>2</sup> Department of Strategic Human Resources Management, University of Denver, Colorado, United States.

International Journal of Science and Research Archive, 2023, 10(02), 1277-1285

Publication history: Received on 20 October 2023; revised on 11 December 2023; accepted on 13 December 2023

Article DOI: <https://doi.org/10.30574/ijrsra.2023.10.2.0997>

### Abstract

As the global workforce and student populations age, cognitive, psychological, and physiological changes increasingly influence learning processes. Research indicates that approximately 10% of individuals aged 65 and older experience cognitive impairment, with dementia prevalence rising to 35% in those over 90. These cognitive shifts, including memory decline, slower processing speeds, and reduced problem-solving abilities, pose significant challenges to traditional pedagogical models, necessitating a shift toward andragogy. This study explores the impact of aging on learning capacity, compares pedagogical and andragogical approaches in adult education, and examines the role of andragogy in institutional effectiveness. Findings reveal that institutions adopting andragogical strategies experience improved learning outcomes, with organizations integrating adult learning frameworks into training programs reporting increased productivity and employee engagement. Similarly, higher education institutions implementing flexible, technology-driven, and mentorship-based learning models demonstrate higher retention and satisfaction rates among adult learners. However, barriers such as resistance to change, inadequate faculty training, and institutional inertia hinder effective implementation. To address these challenges, this study recommends strategic investments in faculty development, the promotion of blended learning, and leveraging digital tools to enhance accessibility. Additionally, fostering a culture of lifelong learning and knowledge-sharing within institutions can facilitate smoother adoption. Ultimately, this study concludes that transitioning from pedagogy to andragogy is imperative for aligning educational frameworks with the evolving cognitive and professional needs of an aging global population.

**Keywords:** Andragogy; Pedagogy; Aging Learners; Cognitive Decline; Adult Learning; Institutional Effectiveness; Workforce Development; Experiential Learning

### 1. Introduction

The global demographic landscape is undergoing a profound transformation, with aging populations becoming a defining characteristic of the 21st century. According to the United Nations (2022), the proportion of people aged 65 and older is projected to rise from 10% in 2022 to 16% by 2050, highlighting the rapid expansion of the aging population (1). This shift has implications for various sectors, particularly education and workforce development, as lifelong learning becomes essential for professional and personal growth. The increasing participation of older adults in learning, whether for career advancement, skill acquisition, or intellectual engagement, demands a nuanced understanding of how aging affects cognitive abilities, learning styles, and knowledge retention.

Aging influences learning in multiple ways, encompassing cognitive, psychological, and physiological dimensions. Research in cognitive aging by Salthouse, 2019; Park & Reuter-Lorenz, 2009 indicates that while certain cognitive functions, such as processing speed and working memory, tend to decline with age, others, including crystallized intelligence, problem-solving abilities, and accumulated expertise, often remain stable or even improve (2)(3). These

\* Corresponding author: David Oshame

variations challenge traditional educational models that predominantly rely on pedagogy, a framework developed for younger learners who typically require structured, instructor-led guidance. In contrast, adult learners, especially those with substantial life experiences, benefit more from andragogical principles, which emphasize self-direction, experience-based learning, and practical application of knowledge (4)(5). The distinction between pedagogy and andragogy is crucial for shaping effective learning strategies that cater to an aging population.

Beyond individual learning preferences, the application of andragogy has implications for institutional effectiveness. Educational institutions, corporate training programs, and professional development initiatives must adapt their methodologies to align with the needs of adult learners. Organizations that integrate andragogical principles into their learning models often experience higher learner engagement, improved retention rates, and enhanced workforce productivity (6). As industries increasingly rely on an older workforce and as upskilling becomes a lifelong necessity in a rapidly evolving knowledge economy, institutions must transition toward adaptive learning models that prioritize flexibility, learner autonomy, and experiential learning (7).

This paper aims to examine the impact of aging on learning capacity, compare pedagogy and andragogy in the context of adult education, and analyze how andragogy contributes to institutional effectiveness. The discussion will explore cognitive, psychological, and physiological factors affecting older learners, assess the differences between pedagogical and andragogical approaches, and evaluate the strategic role of andragogy in enhancing institutional learning frameworks. Through this examination, the paper provides a comprehensive perspective on the evolving educational landscape and highlights the necessity of adaptive, evidence-based learning methodologies in addressing the educational needs of an aging society.

---

## **2. The aging process and its impact on learning**

Aging brings about a series of cognitive, psychological, and physiological changes that directly influence an individual's ability to learn, process, and retain information (8). While some aspects of cognitive function decline, others remain stable or even improve, necessitating an adaptive approach to education and training for older adults (8)(9). Understanding these changes is critical for designing learning strategies that align with the evolving capabilities and needs of aging learners.

### **2.1. Cognitive and Neurological Changes in Aging Learners**

One of the most widely studied aspects of aging and learning is cognitive function, particularly memory, processing speed, and problem-solving abilities. Research indicates that working memory and episodic memory (responsible for recalling specific events and new information) tend to decline with age (2). This can create challenges in information retention and recall, making it difficult for older adults to absorb and retrieve new concepts efficiently. However, semantic memory and crystallized intelligence, which involve accumulated knowledge, vocabulary, and expertise, typically remain stable or even improve (10). This suggests that while aging learners may struggle with rapid memorization, they can excel in areas requiring deeper comprehension and practical application of knowledge.

Cognitive processing speed also declines with age, meaning older adults may require more time to analyze and synthesize new information (11). This slower learning adaptability does not necessarily imply reduced intelligence but rather a shift in how learning occurs. Strategies such as paced learning, repetition, and multimodal instruction (visual, auditory, and hands-on approaches) can help mitigate these challenges. Additionally, attention span and problem-solving abilities may be affected, with older adults showing greater difficulty in multitasking and filtering out distractions (12). However, they often compensate for this with higher-order reasoning skills, experience-based decision-making, and the ability to recognize complex patterns, making them valuable contributors to discussions requiring analytical depth.

### **2.2. Psychological and Social Factors Affecting Learning in Older Adults**

Psychological and social factors play a major role in shaping learning behaviors among older adults. Unlike younger learners, older adults are often more intrinsically motivated, seeking education for personal fulfillment, career progression, or intellectual stimulation (13). Their learning is often self-directed, meaning they prefer autonomy in selecting topics, pacing, and instructional methods (14). Educators and trainers must recognize this by incorporating more problem-based learning, experiential education, and practical applications relevant to their learners' real-world experiences.

Life experiences influence how older adults approach learning. Because they possess a vast repository of knowledge and contextual understanding, they tend to integrate new information with prior experiences rather than absorbing

facts in isolation (15). This characteristic makes them particularly suited for discussion-based learning, case studies, and mentoring roles in educational and professional settings.

However, confidence, anxiety, and societal perceptions of aging can impact engagement with learning. Some older adults may experience self-doubt about their cognitive abilities, leading to learning anxiety, particularly in technologically intensive environments (16). Conversely, societal expectations that associate aging with cognitive decline can discourage older individuals from actively engaging in learning. To counter these effects, institutions must foster inclusive, supportive learning environments that encourage participation and reinforce the idea that cognitive growth continues throughout life.

### **2.3. Physiological Considerations in Aging Learners**

Beyond cognitive and psychological changes, physiological factors also influence learning effectiveness in older adults. Sensory impairments, particularly hearing and vision loss, are common among aging learners. A 2022 systematic review found that hearing loss affects approximately 68% of individuals over 70 years, while vision loss impacts about 24% of those aged 70–79 and 50% of those 80 years and older. Dual sensory loss was observed in 11% of individuals over 80 years (17). These challenges can hinder engagement in lecture-based learning, making it crucial to implement accommodations such as larger print materials, captioned videos, and assistive listening devices in educational settings.

Physical health also plays a critical role in learning engagement. Conditions such as arthritis, chronic fatigue, and mobility issues can affect an older adult's ability to participate in traditional classroom environments (18). Furthermore, energy levels fluctuate with age, meaning that older learners may benefit from shorter, more flexible learning sessions rather than prolonged, intensive coursework. Recognizing these limitations, institutions should adopt adaptive learning models, including online and hybrid learning formats, ergonomic classroom settings, and flexible scheduling, to accommodate the needs of aging learners effectively.

---

## **3. The application of pedagogy and andragogy in learning**

Education and training methodologies have traditionally been shaped by pedagogical principles, which focus on structured, instructor-led learning tailored for younger students. However, as education expands to include adult learners, the andragogical approach, which emphasizes self-directed and experience-based learning, has gained prominence. Understanding the distinctions between these two frameworks is essential for optimizing learning strategies, particularly in environments where both young and mature learners coexist (19). The effective application of pedagogy and andragogy depends on multiple factors, including learning objectives, the learner's prior knowledge, and the context in which learning takes place.

### **3.1. Defining Pedagogy and Andragogy**

Pedagogy and andragogy represent two distinct approaches to learning, shaped by the characteristics and needs of their respective learners. Pedagogy, traditionally used in childhood and adolescent education, is a teacher-centered approach that assumes learners require structured guidance due to a lack of prior knowledge. This method emphasizes systematic instruction, memorization, repetition, and mastery of foundational concepts before advancing to more complex material (20)(21). Pedagogical methods are particularly effective in structured learning environments where clear objectives, assessments, and step-by-step guidance are essential for skill acquisition (22). However, pedagogy is often less effective for adult learners, as it does not account for their autonomy, prior experiences, or need for practical application of knowledge.

As a response to the limitations of pedagogy in adult education, Malcolm Knowles developed the concept of andragogy, arguing that adults learn differently from children (23)(24). Unlike pedagogical methods, andragogy is a learner-centered approach that acknowledges the autonomy and self-directed nature of adult learners (25). Adults bring prior experiences into the learning process, integrating them to make education more practical and relevant. They are typically motivated by internal factors such as career advancement, personal development, or problem-solving needs (26)(27).

Knowles identified six key characteristics that differentiate adult learners from children: the need to understand why they are learning something, a self-concept rooted in autonomy and responsibility, the value of prior experiences in shaping new knowledge, readiness to learn due to changing circumstances, an orientation toward practical applications, and intrinsic motivation (24). This approach fosters an active learning environment, making andragogy particularly effective in professional training, corporate learning, and lifelong education initiatives.

### 3.2. Pedagogical Approaches in Adult Learning

Pedagogy, traditionally associated with childhood and adolescent education, is an instructor-centered approach that emphasizes structured instruction, knowledge transmission, and systematic skill development (28). While primarily designed for younger learners, pedagogical techniques remain relevant in adult education, particularly in contexts requiring standardized instruction, professional training, technical skill acquisition, and when learners are completely new to a particular subject area and require systematic guidance to build foundational knowledge (29). However, the effectiveness of pedagogical approaches in adult learning depends on how they are adapted to accommodate the unique characteristics, motivations, and learning styles of adult learners.

#### 3.2.1. Structured Curriculum and Instructor-Led Learning

Pedagogical approaches in adult education often involve structured curricula, where learning follows a predetermined syllabus with clearly defined objectives. A pedagogical strategy rather than an andragogical one may be most appropriate in some contexts, such as when learners are completely new to a particular subject area (29). In fields such as healthcare, engineering, and law, structured instruction remains essential to ensure that learners acquire foundational knowledge and standardized competencies. Certification programs, vocational training, and compliance-based education also rely on pedagogical methods to provide theoretical and practical skills in a controlled learning environment, ensuring consistency and competency development.

In such settings, instructors act as primary sources of knowledge, guiding learners through a sequence of topics with assessments designed to measure progress. Andragogical and Pedagogical Methods for Curriculum and Program Development highlights that this approach is particularly effective when adult learners are completely new to a subject and require step-by-step guidance to develop competence (30). In these cases, a pedagogical strategy, rather than an andragogical one, may be more appropriate because learners lack prior knowledge and need systematic instruction before they can engage in self-directed or experiential learning.

#### 3.2.2. Emphasis on Memorization and Skill Mastery

One of the defining characteristics of pedagogical methods is their reliance on memorization and foundational skill-building. In adult education, this is commonly seen in professional training programs that require learners to develop technical expertise before applying their knowledge in real-world contexts. Fields such as medicine and law emphasize rote learning and standardized assessments to ensure accuracy, consistency, and adherence to established protocols (31).

However, while memorization and structured assessments are useful in developing core competencies, adult learners often prefer practical applications that align with their personal and professional experiences. This creates a need to integrate experiential learning and problem-solving approaches within pedagogically structured programs.

#### 3.2.3. Limitations of Pedagogy in Adult Education

Despite its advantages in structured learning, pedagogy has limitations when applied to adult education. Traditional pedagogical methods assume learners require external motivation, such as graded assessments, instructor-led lectures, and standardized curricula. However, Knowles in his works argue that adult learners are typically self-motivated and prefer learning that directly applies to their careers, personal goals, or real-world challenges (23)(24).

Additionally, strict adherence to pedagogical models can restrict learner autonomy, reducing engagement and limiting opportunities for self-directed learning. Adult education should balance structure with flexibility, incorporating interactive elements such as case studies, peer discussions, and project-based learning to enhance engagement.

### 3.3. Andragogical Approaches in Adult Learning

Andragogy, a term popularized by Malcolm Knowles, is particularly suited for adult learners as it acknowledges their independence, accumulated knowledge, and real-world experiences (23). Unlike pedagogical approaches, which often rely on instructor-led, structured learning, andragogical methods focus on learner autonomy, experiential learning, and problem-solving. These approaches have been widely adopted in executive education, professional development, and corporate training programs, making learning more relevant and engaging for adults.

#### 3.3.1. Self-Directed Learning and Problem-Solving Strategies

One of the defining features of andragogical learning is the emphasis on self-directed learning. Adults prefer taking responsibility for their own learning journey, actively seeking knowledge that aligns with their professional or personal

goals. Instead of passively receiving information, they engage more effectively when given the flexibility to explore topics independently, apply critical thinking, and solve real-world problems (5)(24). This method is particularly effective in professional and vocational training, where learners must develop industry-relevant competencies through active engagement rather than rote memorization.

Self-directed learning is commonly applied in fields such as business leadership, healthcare, and technology, where professionals must stay updated with evolving trends and best practices. Problem-based learning (PBL), case studies, and scenario-based training are frequently used to encourage learners to analyze complex issues, develop solutions, and apply theoretical knowledge to practical situations. Research has shown that this approach enhances retention and improves long-term application of knowledge, as it fosters a deeper understanding of concepts rather than superficial memorization (29).

### 3.3.2. Integration of Prior Experiences in the Learning Process

Another aspect of andragogy is the recognition that adult learners bring prior experiences that shape how they absorb and interpret new information. Unlike younger students who may have little to no background knowledge, adults use their experiences as a foundation for learning. Effective adult education programs integrate these experiences by using discussion-based learning, collaborative projects, and reflection exercises that allow learners to connect new ideas with their existing knowledge (23)(24).

Case studies, peer discussions, and scenario-based simulations are commonly employed in andragogical settings to bridge the gap between theory and practice. For instance, in business and management training, learners analyze real-world business challenges and develop strategies based on their past experiences. Similarly, in healthcare education, medical professionals participate in clinical simulations to refine their decision-making skills. This process of experiential learning reinforces knowledge acquisition and ensures that learning is immediately applicable in professional contexts.

### 3.3.3. Intrinsic Motivation and Goal-Oriented Learning

Unlike children, who often rely on external motivators such as grades or rewards, adults are primarily driven by intrinsic motivation. Research indicates that adult learners are more engaged when learning aligns with their career aspirations, personal development goals, or problem-solving needs (32). Andragogical methods cater to this by incorporating personalized learning paths, competency-based education, and experiential learning techniques.

For instance, corporate training programs often allow employees to set learning objectives based on their job roles, ensuring that acquired skills are directly relevant. Similarly, in higher education, flexible learning models—such as online courses, micro-credentialing, and modular learning—enable learners to focus on specific skills that align with their career advancement. The emphasis on goal-oriented learning ensures that adult learners remain motivated and committed to their educational pursuits.

## 3.4. Comparative Analysis: When to Use Pedagogy vs. Andragogy

The decision to apply pedagogical or andragogical methods depends on the learning objectives, the complexity of the subject matter, and the learner's level of prior knowledge (29). While both approaches have their merits, they serve distinct purposes in education and training:

**Table 1** Comparative Analysis

Factor	Pedagogy	Andragogy
Learning Style	Instructor-driven, structured	Self-directed, flexible
Learner's Experience	Assumes little to no prior knowledge	Builds on past experiences
Motivation	Externally driven (grades, certification)	Internally driven (career advancement, personal growth)
Teaching Method	Lectures, memorization, standardized tests	Case studies, problem-solving, discussions
Best for	Foundational knowledge, skill acquisition	Professional development, leadership training

## 4. The use of andragogy for institutional effectiveness

In contemporary learning environments, andragogy has emerged as a driver of institutional effectiveness, particularly in workforce training, higher education, and organizational learning. As institutions seek to enhance employee skills, foster knowledge retention, and encourage professional growth, the principles of andragogy, self-directed learning, experiential engagement, and problem-solving approaches, offer a framework that aligns with adult learners' cognitive and psychological needs. Successful integration of andragogical principles can improve workforce performance, institutional adaptability, and the overall learning culture.

### 4.1. Enhancing Workforce Training and Development

One of the most critical applications of andragogy is in workforce training and professional development, where organizations must equip employees with practical skills and up-to-date knowledge to meet industry demands. Tailoring training programs to adult learning styles ensures that employees remain engaged and that learning is directly relevant to their professional roles. Studies have shown that adult learners retain information better when training incorporates real-world applications, problem-solving activities, and autonomy in learning choices (5).

Moreover, fostering a culture of lifelong learning and continuous skill development is essential for workforce adaptability. The modern workplace is characterized by rapid technological advancements and evolving industry standards, making it imperative for employees to continuously update their competencies. Organizations that implement andragogical training models, such as competency-based learning, mentorship programs, and peer-to-peer knowledge sharing, see higher employee retention rates and productivity (33)(34).

### 4.2. The Role of Andragogy in Higher Education Institutions

Higher education institutions have increasingly recognized the need for flexible and adaptive learning models to cater to adult learners who balance education with work and family responsibilities. The traditional, pedagogy-based university model, fixed schedules, instructor-driven content and standardized assessments, is often inadequate for adult students. Andragogy addresses these limitations by advocating for:

- **Flexible learning models:** Many institutions have adopted hybrid and online learning formats that allow adult learners to access educational content at their convenience, reducing dropout rates and increasing engagement. For example, Harvard Extension School and Open University offer self-paced, competency-based programs tailored for adult students.
- **Experiential learning and mentorship:** Unlike traditional learning that focuses on theory, andragogy incorporates practical applications through internships, industry projects, and peer mentoring. Research suggests that experiential learning enhances knowledge retention by 70% compared to passive learning methods (Kolb, 1984).
- **Recognizing prior experience and knowledge:** Many institutions now offer credit for prior learning (CPL) programs, where students can convert work experience into academic credits, reducing the time and cost needed to earn degrees.

By embedding andragogical methodologies into curricula, higher education institutions can improve student success rates, increase enrollment from non-traditional learners, and bridge the gap between academia and industry demands.

### 4.3. Andragogical Strategies for Improving Organizational Learning

Beyond formal education, andragogy is instrumental in enhancing learning within professional and corporate environments. Organizations that foster self-directed learning among employees experience higher levels of innovation, efficiency, and adaptability (35). Key andragogical strategies that improve organizational learning include:

- **Fostering self-directed learning:** Encouraging employees to take ownership of their learning leads to greater engagement. Companies such as Microsoft and Amazon have developed internal learning platforms that allow employees to select courses based on their career goals, interests, and skills gaps (36).
- **Promoting a culture of knowledge-sharing and collaboration:** Peer learning and mentorship programs increase institutional knowledge retention and ensure that expertise is shared across teams. Reverse mentoring programs, where younger employees train senior staff on emerging technologies, exemplify how andragogy can enhance intergenerational learning (37).

- **Encouraging problem-solving and innovation:** Real-world application of knowledge is a fundamental principle of andragogy. Organizations that integrate case studies, simulations, and collaborative projects into training programs see higher levels of employee creativity and problem-solving abilities.

Institutions that prioritize andragogical learning models benefit from a workforce that is not only knowledgeable but also adaptable to industry shifts and challenges.

#### 4.4. Challenges and Best Practices in Implementing Andragogy for Institutional Growth

Despite its benefits, the implementation of andragogical strategies in institutional settings presents challenges. Resistance to new learning methodologies is a common obstacle, particularly in organizations and universities with deeply rooted traditional approaches. Some common challenges include:

- **Rigid institutional structures:** Many institutions still adhere to lecture-based, assessment-driven learning models, making it difficult to integrate andragogical principles such as experiential learning and flexible pacing.
- **Faculty and instructor adaptation:** Many educators and trainers lack formal training in andragogical techniques, leading to inconsistent implementation of adult-centered learning strategies.
- **Learner apprehension:** Some adult learners struggle with self-directed learning, particularly those who are accustomed to structured pedagogical environments.

To address these challenges, institutions must leverage best practices for successful integration of andragogical principles, such as:

- **Leveraging technology for accessible and adaptive learning:** Digital platforms, such as LinkedIn Learning, Coursera, and enterprise LMS (Learning Management Systems), offer institutions the ability to deliver customized, on-demand learning experiences that align with andragogical principles.
- **Providing instructor training and support:** Faculty members should undergo professional development programs focused on adult learning strategies, ensuring they can effectively facilitate discussion-based, interactive, and problem-solving-driven courses.
- **Creating a blended learning environment:** A combination of pedagogical structure and andragogical flexibility can cater to both traditional and adult learners. Hybrid models, such as flipped classrooms and competency-based education, balance structured guidance with self-directed exploration.

---

## 5. Conclusion and recommendations

The impact of aging on learning presents significant considerations for educators, trainers, and institutions seeking to enhance educational outcomes and workforce development. Research indicates that cognitive, psychological, and physiological changes in older adults affect their learning capacity, requiring instructional strategies that accommodate these shifts. Memory decline, slower cognitive processing, and changes in attention span necessitate learning models that emphasize repetition, real-world application, and self-paced instruction. Furthermore, psychological factors such as motivation, anxiety, and confidence influence how older learners engage with educational material, making it essential to foster a supportive and inclusive learning environment. Sensory impairments and health-related challenges further highlight the need for accessible and adaptable learning methods that cater to diverse needs. The comparative analysis of pedagogy and andragogy underscores the necessity of transitioning from rigid, instructor-led methodologies to more flexible, experience-based learning models that empower adult learners to take control of their educational journeys. Institutions that integrate andragogical approaches, particularly in professional training and higher education, witness improved engagement, knowledge retention, and practical skill application, ultimately enhancing institutional effectiveness.

The implications of these findings extend beyond the classroom and into workforce development and organizational learning. Institutions that prioritize andragogical principles in training programs see increased employee productivity, job satisfaction, and adaptability to industry advancements. The shift toward learner-centered education requires a re-evaluation of traditional instructional methods, emphasizing collaboration, mentorship, and technology-enhanced learning. Higher education institutions benefit from flexible course delivery models, experiential learning opportunities, and recognition of prior learning, ensuring that adult learners receive relevant and accessible education. Organizations that cultivate a culture of self-directed learning and knowledge-sharing enhance institutional resilience and innovation, making them more competitive in rapidly evolving industries. However, the implementation of andragogy is not without challenges, as resistance to change, lack of instructor training, and institutional inertia often hinder progress.

Addressing these barriers requires deliberate efforts to invest in faculty development, integrate blended learning strategies, and utilize technology to create dynamic and engaging educational experiences.

To ensure the successful application of andragogical principles, institutions should focus on actionable strategies that align with adult learners' cognitive and professional needs. Training educators and corporate trainers in adult learning methodologies will equip them with the tools necessary to facilitate interactive, discussion-driven learning environments. Leveraging digital platforms to provide personalized, self-paced learning experiences can enhance accessibility and engagement, particularly for older learners who may require additional flexibility. Organizations should incorporate mentorship programs and peer-learning initiatives to reinforce experiential knowledge and foster a collaborative learning culture. Future research should explore the long-term effects of andragogical approaches on learning outcomes and institutional effectiveness, particularly in the context of technological advancements and evolving workforce demands. By embracing andragogy as a core element of educational and training strategies, institutions can create more effective, inclusive, and sustainable learning environments that support lifelong learning and professional growth.

---

## Compliance with ethical standards

### *Disclosure of conflict of interest*

No conflict of interest to be disclosed.

---

## References

- [1] United Nations, Department of Economic and Social Affairs, Population Division. World Population Prospects 2022: Summary of Results. United Nations; 2022. Available from: [https://www.un.org/development/desa/pd/sites/www.un.org.development.desa.pd/files/wpp2022\\_summary\\_of\\_results.pdf](https://www.un.org/development/desa/pd/sites/www.un.org.development.desa.pd/files/wpp2022_summary_of_results.pdf)
- [2] Salthouse TA. Trajectories of normal cognitive aging. *Psychol Aging*. 2019;34(1):17–24.
- [3] Park DC, Reuter-Lorenz P. The adaptive brain: aging and neurocognitive scaffolding. *Annu Rev Psychol*. 2009;60:173–96.
- [4] Meier D. Emerging adulthood and its effect on adult education. *Australian Journal of Adult Learning*. 2020 Aug;60(2):213–24.
- [5] Merriam SB, Bierema LL. *Adult Learning: Linking Theory and Practice*. San Francisco: Jossey-Bass; 2014.
- [6] Gagné S. Improving adult learners' experience with continuing professional education: A transformational path to andragogy. London (ON): Western University; 2017. Available from: <https://ir.lib.uwo.ca/oip/23/>
- [7] Anderson E. Convergence of andragogy and e-learning to facilitate employee engagement in workplace learning [dissertation on the Internet]. Brisbane (QLD): Queensland University of Technology; 2021. Available from: [https://eprints.qut.edu.au/214045/1/Elena\\_Anderson\\_Thesis.pdf](https://eprints.qut.edu.au/214045/1/Elena_Anderson_Thesis.pdf)
- [8] Fisher GG, Chaffee DS, Tetrick LE, Davalos DB, Potter GG. Cognitive functioning, aging, and work: A review and recommendations for research and practice. *Journal of occupational health psychology*. 2017 Jul;22(3):314.
- [9] Lövdén M, Fratiglioni L, Glymour MM, Lindenberger U, Tucker-Drob EM. Education and cognitive functioning across the life span. *Psychological science in the public interest*. 2020 Aug;21(1):6–41.
- [10] Park DC, Reuter-Lorenz P. The adaptive brain: aging and neurocognitive scaffolding. *Annu Rev Psychol*. 2009;60:173–196.
- [11] Craik FI, Bialystok E. Cognition through the lifespan: mechanisms of change. *Trends Cogn Sci*. 2006;10(3):131–8.
- [12] Lustig C, Hasher L, Zacks RT. Inhibitory deficit theory: Recent developments in a "new view". *Psychol Aging*. 2007;22(2):205–18.
- [13] Wlodkowski RJ, Ginsberg MB. *Enhancing adult motivation to learn: A comprehensive guide for teaching all adults*. John Wiley & Sons; 2017 Aug 28.
- [14] Loeng S. Self-directed learning: A core concept in adult education. *Education Research International*. 2020;2020(1):3816132.



- [15] Bjursell C. Growth through education: The narratives of older adults. *Frontiers in sociology*. 2019 Mar 4;4:11.
- [16] Kang H, Kim H. Ageism and psychological well-being among older adults: A systematic review. *Gerontology and Geriatric Medicine*. 2022 Apr 8;8:23337214221087023.
- [17] Wallace LG, Bradway CK, Cacchione PZ. The relationship between sensory loss and health literacy in older adults: a systematic review. *Geriatr Nurs*. 2022;47:1-12.
- [18] Spiteri K, Broom D, Bekhet AH, De Caro JX, Laventure B, Grafton K. Barriers and motivators of physical activity participation in middle-aged and older adults—a systematic review. *Journal of aging and physical activity*. 2019 Dec 1;27(6):929-44.
- [19] Khaldi M, Erradi M. Between pedagogy and andragogy: Definitions and concepts. In *Research Anthology on Adult Education and the Development of Lifelong Learners 2021* (pp. 139-176). IGI Global.
- [20] Shah RK, Campus S. Conceptualizing and defining pedagogy. *IOSR journal of research & method in education*. 2021;11(1):6-29.
- [21] Nuñez Enriquez O, Oliver KL. 'The collision of two worlds': when a teacher-centered facilitator meets a student-centered pedagogy. *Sport, Education and Society*. 2021 Jun 13;26(5):459-70.
- [22] Barkley EF, Major CH. *Learning assessment techniques: A handbook for college faculty*. John Wiley & Sons; 2016 Jan 19.
- [23] Knowles M. *The adult learner: A neglected species*. 4th ed. Houston (TX): Gulf Publishing; 1988.
- [24] Knowles M, Holton EI, Swanson R. *The adult learner: the definitive classic in adult education and human resource development*. 6th ed. Burlington (MA): Elsevier; 2005.
- [25] Loeng S. Various ways of understanding the concept of andragogy. *Cogent Education*. 2018 Jan 1;5(1):1496643.
- [26] Egan JP. Twenty-first century andragogy: An analysis of Knowles's archetypal adult learner in the digital learning age. In *INTED2020 Proceedings 2020* (pp. 257-261). IATED.
- [27] Lewis N, Bryan V. Andragogy and teaching techniques to enhance adult learners' experience. *Journal of Nursing Education and Practice*. 2021 Jul;11(11):31-40.
- [28] Eimuhi JO, Eimuhi KE. Equipping teachers with learner-centered pedagogical skills. *Journal of Emerging Trends in Educational Research and Policy Studies*. 2018 Aug 1;9(4):138-47.
- [29] Tusting K, Barton D. *Models of adult learning: a literature review*. London: National Research and Development Centre for Adult Literacy and Numeracy; 2003.
- [30] Wang VC, Bryan VC, editors. *Andragogical and pedagogical methods for curriculum and program development*. Information Science Reference; 2014 Mar 31.
- [31] Bound H, Tan JP-L, Lim CL, editors. *Pedagogies for Future-Oriented Adult Learners: Flipping the Lens from Teaching to Learning*. Cham: Springer; 2021.
- [32] Wlodkowski RJ, Ginsberg MB. *Enhancing adult motivation to learn: A comprehensive guide for teaching all adults*. John Wiley & Sons; 2017 Aug 28.
- [33] International Labour Organization. *Competency-Based Training (CBT): An Introductory Manual for Practitioners*. Beirut: ILO Regional Office for Arab States; 2020. Available from: [https://www.ilo.org/sites/default/files/wcmsp5/groups/public/@arabstates/@ro-beirut/documents/publication/wcms\\_757836.pdf](https://www.ilo.org/sites/default/files/wcmsp5/groups/public/@arabstates/@ro-beirut/documents/publication/wcms_757836.pdf)
- [34] Kester KO, Momoh AM, Sarumi AA, editors. *Education and Working-Class Citizens' Advancement and Wellness*. Ibadan: Stirling-Horden Publishers Ltd.; 2022.
- [35] Rana S, Ardichvili A, Polesello D. Promoting self-directed learning in a learning organization: tools and practices. *European Journal of Training and Development*. 2016 Aug 1;40(7):470-89.
- [36] Vithayaporn S, Yong SS, Chai EG. The integration of self-directed learning and employee competency in the 21st century. *Asian Journal of Business Research*. 2021 May 1;11(2).
- [37] Marcinkus Murphy W. Reverse mentoring at work: Fostering cross-generational learning and developing millennial leaders. *Human resource management*. 2012 Jul;51(4):549-73.